Adult Learning NOS 2023 - combined files

NOS Ref	NOS Title
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	developments in adult learning in the community
CLDAL2	Influence and develop adult learning strategy
CLDAL3	Build and maintain relationships with learners to ensure a
	learner-centred approach
CLDAL4	Build and maintain relationships with stakeholders and the wider community
CLDAL5	Engage and support learners
CLDAL6	Plan and deliver learning
CLDAL7	Develop and prepare resources
CLDAL8	Support learners to achieve their learning goals and objectives
CLDAL9	Assist learners to review their own progress and implement their development objectives.
CLDAL10	Enable learners to identify, reflect and use their learning to
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**CLDLD09	Assess learner achievement
**CLDFL11	Enable access to future learning and development
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CLDAL11	Secure funding and resources
CLDAL12	Engage in the strategic development of adult learning
**INSML008	Promote equality of opportunity, diversity and inclusion in your
0.51.10	organisation
CLDAL13	Advocate with and on behalf of learners so that their interests are represented
CLDAL14	Assist learners to assess risk and make informed choices in
	the management of their health and wellbeing
CLDAL15	Take responsibility for the safety and security of learners and
CLDAL16	environments Develop and sustain working relationships with colleagues
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**INSML003	Develop and maintain your professional connections
CLDAL17	Develop and apply understanding of theory and effective
	practice in adult learning
CLDAL18	Comply with legal, regulatory and ethical requirements
CLDAL19	Manage personal development and reflect on current practice
**CLDCD17	Plan and undertake research
**CLDCD16	Monitor, evaluate and improve the effectiveness of the
	provision

^{**} Signpost NOS

Monitor, evaluate and respond to the impact of trends and developments in Adult Learning in the community



Overview

This standard is about making sure that your organisation has access to up to date and reliable information about current and emerging issues in Adult Learning. Investigating and identifying the needs of adults and the local community helps to determine existing provision and contributes to developing and enhancing the provision of adult learning within the community. You will investigate those needs with adults and other stakeholders, evaluating and analysing whether existing provision meets identified needs.

You will draw conclusions based on your findings and make recommendations which will prioritise needs in line with the organisations' own remit and ability to provide opportunities and activities.

It is important to keep your own knowledge up to date on an on-going basis in order to inform organisational decision making when planning future developments and strategies.

This standard is for those involved in informing or developing adult learning operational planning in their organisations, as well as those who contribute to developing and improving adult learning provision in the community.

Monitor, evaluate and respond to the impact of trends and developments in Adult Learning in the community



Performance criteria

You must be able to:

- gather available information so that you can assess needs and issues regarding the current and future take up and provision of adult learning
- 2. check for any gaps in your organisation's current provision
- 3. determine the level and nature of adult learning provision in the local community
- 4. use participant feedback to support decision making and future planning
- 5. discuss and agree with adults the opportunities for enhancing and developing your organisation's provision
- 6. evaluate the effects of local, regional and national developments on adult learning provision
- 7. collate and assess findings, identifying trends and patterns which will help you with your operational planning
- 8. determine the future requirements of stakeholders and agencies through consultation
- evaluate your findings, draw conclusions and make recommendations for the range of activities required by adults and the community, taking into account the feasibility and benefits for your organisation
- 10. meet the values and principles underpinning the requirements of this standard relevant to your sector

Monitor, evaluate and respond to the impact of trends and developments in Adult Learning in the community



Knowledge and understanding

You need to know and understand:

- legal, regulatory and ethical requirements impacting upon the provision of adult learning and in investigating needs
- 2. the concept of needs analysis
- 3. who the relevant agencies and stakeholders are
- 4. the types of information that might be provided by adults, relevant agencies and other stakeholders appropriate to establishing community needs from adult learning provision
- methods of obtaining feedback from adults and relevant agencies and stakeholders, and their relative advantages and disadvantages
- 6. how to access sources of information and support in investigating community needs and identifying opportunities
- 7. factors influencing adult learning provision in the community
- 8. the importance of ensuring objectivity when evaluating feedback and the factors to consider when assessing its validity
- 9. techniques for analysing qualitative and quantitative information
- 10. the legislative and ethical restrictions relating to collecting, storing and sharing information
- 11. how technology can be used to collect and analyse information
- 12. the importance of long and medium-term planning to the successful achievement of your organisation's objectives
- 13. the importance of making a financial assessment of the opportunities identified, and how to do this
- 14. the values and principles underpinning adult learning in relation to the requirements of this standard

Monitor, evaluate and respond to the impact of trends and developments in Adult Learning in the community



Glossary

Technology

This refers to both hardware and online tools/apps which can be used in practice and communication (including social media).

Monitor, evaluate and respond to the impact of trends and developments in Adult Learning in the community



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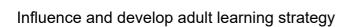
Influence and develop adult learning strategy

Overview

This standard is about presenting information to support the formulation of strategy, policies and activities for adult learning provided by the organisation, as well as contributing to reviews and influencing local, regional and national policy.

You will determine strategic priorities for adult learning, develop an associated strategic plan for the delivery of adult learning and monitor the operations in relation to the overall objectives.

This standard is suitable for adult learning practitioners and managers who are involved in contributing to and influencing adult learning strategy. It is also suitable for those who develop adult learning strategies, prioritise resources and plan and agree associated programmes.

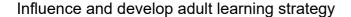




Performance criteria

You must be able to:

- consult with agencies/organisations to obtain information appropriate to those parts of the community served by your organisation
- ascertain trends and developments in the interests, needs and involvement of adult learners in the adult learning activities in the community, and their impact upon adult learning provision
- 3. prioritise changes required in policies, plans and activities according to the extent to which they have addressed the needs of adult learners
- assess available options for choosing or developing adult learning programmes which are consistent with the priority areas and their needs
- 5. develop recommendations for improving and implementing adult learning strategy and procedures
- 6. determine and agree with relevant people the priority areas for the focus of your organisation's resources
- 7. assess and analyse risks associated with the options proposed, balancing the identified risks with the desired outcomes
- 8. present recommendations for enhancing adult learning strategy, policy and provision to the relevant people
- 9. identify opportunities for strategic partnerships and links with other agencies towards achieving the required aims
- 10. agree with relevant parties the steps to develop new opportunities and associated activities, and the actions, resources, roles and responsibilities of all those involved
- 11. apply key performance measures and methods for monitoring and evaluating the effectiveness of agreed programmes and strategy
- 12. meet the values and principles underpinning the requirements of this standard relevant to your sector





Knowledge and understanding

You need to know and understand:

- 1. legal, regulatory and ethical requirements which relate to adult learning, and the impact on your own activity
- 2. methods of forecasting trends and developments and identifying factors which may affect policies and strategies in adult learning
- 3. the role of your organisation, its activities, policies, strategies and procedures
- 4. the importance and value of long and medium-term planning to the success of the organisation
- 5. the functions, needs, expectations and activities of principal and other agencies within adult learning and how they relate to your own organisation
- relevant learners and community groups who have a stake in the development of adult learning policy and strategy and factors affecting their support for adult learning
- 7. the principles and processes which underpin policy and strategy development and the factors and priorities which may influence the development and acceptance of policies
- 8. methods and tools to analyse and evaluate relevant information and assess implications, and draw conclusions
- methods to involve and consult with communities and other agencies, partners and stakeholders when agreeing priorities and developments
- 10. the common issues which may be experienced when seeking to implement new strategies
- 11. how to develop plans and programmes for adult learning opportunities which identify activity, roles, resources and other key areas
- 12. the resources available to your organisation and sources of information that can aid the prioritisation of resources
- 13. how to assess potential risks in relation to the achievement of aims and how to mitigate these risks
- 14. the principles of confidentiality, and how to develop guidelines for exchanging information between learners and agencies
- 15. your role and responsibilities and from whom assistance and advice should be sought where necessary
- 16. the values and principles underpinning adult learning in relation to the requirements of this standard



Influence and develop adult learning strategy

Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.



Influence and develop adult learning strategy

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Build and maintain relationships with learners to ensure a learnercentred approach



Overview

This standard is about initiating, building and maintaining relationships with learners to make sure they are at the centre of, and driving, their own learning and development.

Build and maintain relationships with learners to ensure a learnercentred approach



Performance criteria

You must be able to:

- 1. establish contact with learners using suitable locations, resources and channels
- 2. provide learners with information about your role and responsibilities and how you may work together
- 3. show respect for learners' needs and preferences and that you value their point of view
- 4. discuss and agree the basis, benefits and boundaries for learnercentred relationships with learners
- 5. enable learners to identify and talk about their needs
- 6. adapt your responses to learners to show you are aware of their strengths as well as their needs
- 7. seek learners' views on the relationships and how these could be improved
- 8. reflect on your relationships with learners and adapt your approach to meet the evolving needs of learners
- 9. agree with learners the type and amount of support required towards achieving their goals and assist in securing the support agreed, in line with your level of authority and organisational requirements.
- 10. monitor learners' activity to ensure their physical safety and mental wellbeing and respond to changes in behaviour
- 11. deal with misunderstandings, disagreements and barriers to progression in ways that maintain positive relationships
- 12. develop learner-centred relationships in ways that enhance learners' self- esteem, self-confidence and ability to take ownership of their own development
- 13. communicate with learners in ways that are appropriate to them, including the use of technology where appropriate, recognising when there are communications difficulties and adapting the way you communicate accordingly
- 14. check that learners have understood what you are communicating
- 15. act in ways that adhere to the ethical practice required within your organisation or profession
- 16. challenge any prejudice, use of stereotypes, discrimination and unethical or oppressive behaviour
- 17. encourage individual autonomy in the learning process
- 18. promote inclusivity, diversity and equality of opportunity
- 19. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies
- 20. demonstrate understanding of legal requirements, local procedures and your own accountability for safeguarding young people and vulnerable adults

Build and maintain relationships with learners to ensure a learnercentred approach



Knowledge and understanding

You need to know and understand:

- 1. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 2. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 3. the benefits of building learner-centred relationships based on respect and recognition of learners' strengths and individuality
- 4. how to ensure your practice supports learners' needs
- 5. how to encourage learners' ownership of the learning process
- 6. methods of supporting and building learners' self- esteem, confidence and empowerment
- 7. why it is important to set and agree boundaries for the relationship with learners and how to do this effectively
- 8. the cultural, linguistic, social, economic, emotional, physical and educational factors which impact on learning experience throughout life
- 9. locations in the community where adults meet
- 10. the role and scope of the provision in your local area
- 11. the importance of building trust and rapport with adults, and methods for achieving this for a range of adults
- 12. principles of effective communication including how to adapt your approach to different contexts and identification of barriers to communication their causes, and ways to overcome them
- 13. different styles and forms of communication that may be appropriate for communicating with adults, including electronic channels
- 14. the importance of non-verbal communication, such as body language, and how others use and interpret body language in different ways
- 15. the boundaries and limits of own professional expertise
- 16. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 17. measures to safeguard young people and vulnerable adults
- 18. the importance of sharing information and expertise with others, where appropriate, for the benefit of learners
- 19. the importance of non-judgmental/non stereotyped attitudes and approaches and how you ensure that these underpin your practice
- 20. what support you can seek when you are involved in conflict situations

Build and maintain relationships with learners to ensure a learnercentred approach



Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.

Technology

This refers to both hardware and online tools/apps which can be used in practice and communication (including social media).

Build and maintain relationships with learners to ensure a learnercentred approach



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Build and maintain relationships with stakeholders and the wider community



Overview

This standard is about developing and maintaining good relationships with the wider community in order to support and develop adult learning. This could include, liaising with other local organisations and learning about the wider community through a number of means such as online and social media channels.

Build and maintain relationships with stakeholders and the wider community



Performance criteria

You must be able to:

- 1. find out information about local resources, provision of services and facilities
- 2. clarify your understanding of stakeholders with learners and colleagues
- 3. identify and establish contact with stakeholders in a professional manner
- 4. use appropriate methods to communicate with stakeholders
- 5. identify opportunities for meeting and networking with stakeholders
- 6. raise awareness amongst stakeholders of adult learning and its value
- 7. share relevant information and knowledge with stakeholders
- 8. discuss opportunities for supporting adult learning with stakeholders
- 9. evaluate the contribution of stakeholders to supporting participants within the community

Build and maintain relationships with stakeholders and the wider community



Knowledge and understanding

You need to know and understand:

- 1. information that is needed to identify key stakeholders within the local community and how to obtain it
- 2. techniques for establishing relationships
- 3. methods and approaches to networking and the skills necessary to network successfully
- 4. appropriate ways of contacting key stakeholders through formal and informal methods
- 5. key cultural, linguistic, social, ethical and political issues in networking within the local community, and how any potential barriers can be minimised
- 6. what information can be shared with stakeholders and the purpose of sharing such information
- 7. ways to promote the value of adult learning to the wider community
- 8. ways in which stakeholders can support adult learning

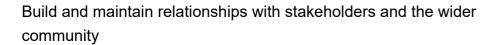
Build and maintain relationships with stakeholders and the wider community



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Engage and support learners

Overview

This standard is about letting people know about learning programmes that are available to them, using a variety of forms including printed material, mail or digital channels. It is also about supporting learners through the learning process by, for example, providing them with information and advice, helping them overcome barriers, helping them access the learning and experience they need, monitoring progress and providing constructive feedback.



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Engage and support learners

Performance criteria

You must be able to:

- 1. prepare publicity and information materials using appropriate formats and languages
- 2. ensure that publicity and information about programmes is accessible, promotes diversity and inclusion and meets the needs of the audience
- 3. check that publicity and information materials are accurate and up to date
- 4. explain to learners how they can access opportunities
- 5. provide information about programmes in response to telephone, electronic or verbal requests
- 6. review and evaluate the effectiveness of the information and publicity
- 7. provide the learner with information and advice relevant to their needs
- 8. establish and maintain a positive relationship with the learner which encourages and motivates learning
- 9. enable the learner to engage with, and contribute to, their own learning
- 10. assist the learner to access the skills, knowledge and experience they need
- 11. help the learner overcome any barriers that prevent them taking a full part in the learning process
- 12. support the learner in taking responsibility for their learning
- 13. provide constructive feedback to the learner
- 14. review learner progress and help them adapt their plans as necessary



Engage and support learners

Knowledge and understanding

You need to know and understand:

- the organisational, legal and professional requirements that should be followed when planning and promoting learning programmes
- 2. the different methods that can be used to publicise learning programmes and the reasons why one method may be more suitable than another in particular situations
- 3. the characteristics of a relationship that supports learners' progress and provides them with motivation to learn
- 4. the types of information and advice that learners may require and how to provide or access this
- 5. different strategies to enable learners to engage with learning
- 6. aspects of equality and diversity that need to be addressed when supporting learners
- 7. the range of techniques through which different types of learners can contribute to their own learning
- 8. the types of barriers to learning that different types of learners experience and how to address these
- 9. how to help learners with different types of learning needs access the skills, knowledge and experiences they need to progress
- 10. the boundaries of own role and when to refer the learner to other sources of help and support
- 11. the range of resources, including support from others and technology based solutions, that are available to support learners
- 12. why it is important that learners take responsibility for their own learning and different methods of helping them to do so
- 13. the factors which are important in helping learners to review their progress and, where necessary, adapt their plans for learning and progression
- 14. methods that can be used to enable learners to provide honest and constructive feedback on their experiences and how to use this feedback when it has been collected
- 15. different methods of providing the learner with constructive feedback and how to use these methods effectively
- 16. the importance of reviewing learner progress and appropriate times to do so
- 17. different methods of presenting evidence of learner achievement to others



Engage and support learners

Glossary

Resources

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Technology

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Engage and support learners

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Overview

This standard is about planning and delivering learning activities using a range of methods to create a safe and supportive learning environment. This could take place on a one to one basis or in groups, face to face or remotely/virtually.



Performance criteria

You must be able to:

1. prepare an environment conducive to effective learning relevant to the delivery methods. 2. manage a group environment in which learners feel included, valued, supported and confident, using appropriate strategies to manage group dynamics and behaviour and optimise learning 3. communicate with learners in a way that meets individual and group needs 4. agree clear and measurable outcomes with learners 5. use a range of learner-centred delivery methods, activities and resources to meet the needs of learners, as appropriate to planned outcomes 6. use delivery strategies that increase confidence and promote the ability of learners to take responsibility for their own development 7. balance and adjust delivery to meet individual needs while achieving planned group outcomes and agreements 8. monitor learner response and use appropriate strategies to motivate learners 9. encourage effective communication 10. support learners to review their learning and manage their progression 11. use feedback to assess impact of learning activities 12. maintain records of individual development that support learning and comply with relevant legislation and organisational requirements 13. act in ways that adhere to the ethical practice required within your organisation or profession 14. promote inclusivity, diversity and equality of opportunity 15. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies 16. maintain the health and safety of learners, self and other people 17. demonstrate understanding of legal requirements, local procedures and your own accountability for safeguarding young people and vulnerable adults



Knowledge and understanding

You need to know and understand:

- 1. how to involve learners in planning, development and delivery of activities
- 2. how to encourage learners' ownership of the learning process
- 3. the barriers to learning and how to recognise and overcome them
- 4. different delivery strategies and how they affect individual motivation and take into account different learning styles
- 5. the potential of technology to improve delivery and how to overcome any limitations it presents
- 6. how to define clear and measurable outcomes for activities
- 7. the resources necessary for the different types of activity
- 8. the range of opportunities that learning and personal development may cover
- 9. the range of development methods available to learners
- 10. how to minimise the adverse effects of location and environment on activities and individual engagement
- 11. how to evaluate activities using learners' feedback and measurement against outcomes
- 12. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 13. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 14. the boundaries and limits of own professional expertise
- 15. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 16. measures to safeguard young people and vulnerable adults



Glossary

Resources

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Plan and deliver learning

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Overview

This standard is about preparing resources to support learning and development. It covers developing resources 'from scratch' as well as adapting and preparing existing resources to meet the needs of learners. It also covers the preparation of resources including the learning environment, learning materials, technology and equipment used to support learning.



Performance criteria

You must be able to:

- 1. identify the resource needs of learners or groups
- 2. identify resources which are appropriate to the target group and the purpose for which they are required
- 3. develop and prepare resources appropriate to the identified need
- 4. support the development and use of learner-generated resources as appropriate
- 5. adapt resources ensuring they are consistent with learning needs and professional practice
- 6. ensure resources are consistent with legislative, safety, equality and diversity, inclusion and professional guidelines
- 7. check and test the resources to ensure they meet required standards and learner needs
- 8. provide guidance to anyone else who is using the resources



Knowledge and understanding

You need to know and understand:

- 1. the factors that need to be considered in the effective preparation and development of learning resources, including those for the learning environment, learning materials and equipment
- 2. the different types of resources that can be used to support learning
- 3. the range of resources available to support different types of needs
- 4. the importance of distinguishing between different user needs and the factors which are important in selecting and developing resources to meet these needs
- 5. how to identify costs and timescales for resource development
- 6. the factors which are important in selecting and developing resources to meet the needs of different learners, taking account of the need for equality and diversity
- 7. how to ensure that the language, style and format of the materials are appropriate to the needs of the learners.
- 8. how to develop simulated exercises that replicate real-life challenges
- 9. how to make adaptations to the learning environment to support the learning process
- 10. how to set-up and use equipment to support learning and development
- 11. the contribution and challenges that technology can make to the learning process
- 12. development and adaptation of different types of resources and the challenges posed by these
- 13. the types of adaptations that could be made to resources to make them more appropriate to learning needs and user requirements
- 14. how to develop guidance for the use of resources and how to encourage consistent application
- 15. the importance of checking and testing resources to make sure they are of the required standard and how to do this effectively
- 16. the legislative, safety and professional guidelines relating to the development and adaptation of resources, including those relating to intellectual property, copyright and patents



Glossary

Resources

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Develop and prepare resources

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Support learners to achieve their learning goals and objectives



Overview

This standard is about providing ongoing support to help learners achieve their learning goals and objectives. Support may be from yourself, other organisations and a wider network of interested parties. This standard is about working with learners to set appropriate goals, objectives and action plans based on knowledge, skills, career, learning and support needs.

This could take place on a one to one basis or in groups, face to face or remotely/virtually.

Support learners to achieve their learning goals and objectives



Performance criteria

You must be able to:

- 1. support learners to identify their expectations, strengths, needs and aspirations
- 2. agree with learners the actions needed, in relation to their needs and aspirations
- 3. encourage learners' independence and ownership of their learning
- 4. communicate in ways that engage learners and keep them motivated
- 5. encourage individual autonomy in the learning process, motivating learners to overcome barriers to progress and achievement
- 6. discuss and agree the basis, benefits and boundaries of your role in supporting learners
- 7. balance the need to share information to aid learners' progression with security and confidentiality requirements
- 8. record relevant support and development information in line with organisational requirements
- 9. evaluate the impact of support and plan improvements as required
- 10. act in ways that adhere to the ethical practice required within your organisation or profession
- 11. challenge any prejudice, use of stereotypes, discrimination and unethical or oppressive behaviour
- 12. promote inclusivity, diversity and equality of opportunity
- 13. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies
- 14. demonstrate understanding of legal requirements, local procedures and your own accountability for safeguarding young people and vulnerable adults

Support learners to achieve their learning goals and objectives



Knowledge and understanding

- 1. how to manage learners' needs within the limits of the provision offer
- 2. how to involve learners in all stages of the learning process to develop ownership of their learning
- 3. andragogical principles and methods which support learners to progress their learning
- 4. principles of effective communication
- 5. the strengths and weaknesses of different interventions, techniques and approaches for supporting learners
- 6. the barriers to learning, how to recognise them and strategies to overcome them
- 7. how learners' internal and external influences can affect their learning
- 8. methods of probing, questioning and encouraging reflection to assess learners' strengths, needs and aspirations
- 9. how to keep up-to-date with developments in interventions, technology, techniques and approaches and how to use them with learners
- 10. how to use and record results of chosen interventions, techniques and approaches
- 11. the boundaries and limits of own professional expertise
- 12. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 13. measures to safeguard young people and vulnerable adults
- 14. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 15. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them

Support learners to achieve their learning goals and objectives



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Technology

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Support learners to achieve their learning goals and objectives



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Assist learners to review their own progress and implement their development objectives



Overview

This standard is about helping learners to evaluate their progress and achievement against goals and learning objectives, identify barriers and adapt their plans for the future.

The process should enable learners to develop the skills to review their own progress and implement their learning objectives.

Assist learners to review their own progress and implement their development objectives



Performance criteria

You must be able to:

- 1. provide opportunities for learners to be involved in all stages of the learning process and develop ownership of their learning
- 2. help learners to apply their learning
- 3. encourage learners to identify any barriers to progress and achievement
- motivate learners to overcome barriers to progress and achievement
- 5. enable learners to identify, review and update learning objectives
- 6. encourage individual autonomy in the learning process
- 7. act in ways that adhere to the ethical practice required within your organisation or profession
- 8. challenge any prejudice, use of stereotypes, discrimination and unethical or oppressive behaviour
- 9. promote inclusivity, diversity and equality of opportunity
- 10. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies
- demonstrate understanding of legal requirement, local procedures and own accountability for safeguarding young people and vulnerable adults

Assist learners to review their own progress and implement their development objectives



Knowledge and understanding

- the process of progress review, different types and ways of giving feedback
- 2. the positive effect on motivation of recognising achievements
- 3. how to measure success against goals and learning objectives
- 4. how, why and what account should be taken of prior learning and experience
- 5. the barriers to learning, how to recognise them and strategies to overcome them
- 6. the potential of technology to improve support and how to overcome any limitations it presents
- 7. why goals and objectives may need to change
- 8. appropriate sources of specialist support within and outside the organisation to meet the specific needs of learners
- 9. how to involve learners in all stages of the learning process to develop ownership of their learning
- 10. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 11. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 12. measures to safeguard young people and vulnerable adults
- 13. the boundaries and limits of own professional expertise
- 14. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required

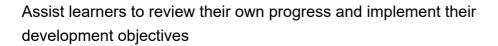
Assist learners to review their own progress and implement their development objectives



Glossary

Technology

This refers to both hardware and online tools/apps which can be used in practice and communication (including social media).





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Relevant Occupations	Adult Learning Worker
Suite	Adult Learning
Keywords	adult learning

Enable learners to identify, reflect and use their learning to enhance their future personal development



Overview

This standard is for those whose work involves encouraging people to reflect upon their learning and to apply this in other areas of their lives, establishing goals for their future development. It may take place in an individual or group setting.

Learning in this standard includes formal, non-formal and informal learning as well as learning from experience, communication and through discussion.

Enable learners to identify, reflect and use their learning to enhance their future personal development



Performance criteria

You must be able to:

- 1. assist learners to explore the benefits of ongoing learning
- 2. create opportunities for learners to reflect on their learning and life experiences
- 3. assist learners to develop strategies to cope with challenging situations regarding their learning journey
- 4. assist learners to develop the ability to take charge of their own review sessions
- 5. assist learners to develop clear and achievable, personal and group development goals
- 6. assist learners to undertake activities which reflect their learning style to achieve their goals
- 7. signpost sources of support which will help learners to carry out and review their learning and development
- 8. meet the values and principles in relation to the requirements of this standard

Enable learners to identify, reflect and use their learning to enhance their future personal development



Knowledge and understanding

- 1. the importance of encouraging learners to reflect on their own experiences and draw their own learning from them
- 2. activities and methods for explaining and promoting the benefits of ongoing learning, and associated sources of support
- 3. how to involve learners in all stages of the learning process to develop ownership of their learning
- techniques for creating an environment where it is safe to communicate openly and honestly about experiences, learning and aspirations
- 5. techniques for facilitating and monitoring group dynamics, enabling learners to focus on important issues for them, including those they find challenging
- 6. how to empower learners to take ownership of the learning process
- 7. how to work with learners to identify achievable goals, and mechanisms for recording their development
- 8. methods of learning and other theories relevant to development planning
- 9. the importance of giving and receiving feedback effectively and methods for achieving this
- 10. activities and techniques that can be used for monitoring and reflecting on personal and group development
- 11. the sources of support for learners as they implement their development plans and deal with issues which are beyond your remit
- 12. how learning might be applied in other areas of life
- 13. how and when to use accreditation to enhance learning
- 14. types of accredited learning
- 15. the value of informal, non-formal, formal, learning from experience, communication and how these can enhance the development of learners
- 16. the values and principles in relation to the requirements of this standard

Enable learners to identify, reflect and use their learning to enhance their future personal development



Glossary

Enable learners to identify, reflect and use their learning to enhance their future personal development



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Keywords	adult learning

CLDLD09

Nº5

Assess learner achievement

Overview

This standard is about assessing learning and development against agreed criteria. It covers a range of different assessments including competence, knowledge and understanding and skills.



2

Performance criteria

You must be able to:

1. ensure learners understand the purpose, requirements and processes of assessment 2. plan assessment to meet requirements and learner needs 3. use assessment methods that are valid, authentic, robust, reliable, current and sufficient. 4. identify and collect evidence that is valid, authentic, reliable, robust, current and sufficient. 5. make assessment decisions against specified criteria in accordance with the relevant assessment guidance 6. provide feedback to the learner that affirms achievement and identifies any additional requirements 7. maintain required records of the assessment process, its outcomes and learner progress 8. work with others to ensure the standardisation of assessment practice and outcomes 9. reflect on own practice and identify professional development needs



Knowledge and understanding

- 1. the organisational, legal and professional requirements that should be followed when planning learning and development programmes
- 2. the current quality requirements for assessment processes and systems in your area of responsibility
- 3. the key concepts and principles of quality assurance
- 4. the key concepts and principles of assessment
- 5. the role of the assessor and the relevant requirements of the role
- 6. the roles of those involved in maintaining the quality of assessment and the relevant requirements of these roles
- 7. the agreed procedures for planning, preparing for and carrying out assessments
- 8. appropriate criteria for judging the quality of the assessment process
- 9. how to ensure the health and safety of the learner is maintained during assessment
- 10. the range of information that should be made available to learners
- 11. the current criteria against which assessments are made and the current regulations and requirements relating to their assessment
- 12. guidelines for assessment planning as appropriate to own area of responsibility
- 13. how to involve learners in the planning of assessments
- 14. how assessment arrangements can be adapted to meet the needs of individual learners
- 15. how to make the assessment environment appropriate to the learner's needs and the criteria being assessed.
- 16. the uses, benefits and drawbacks of different assessment methods
- 17. the types of risks that may be involved in the assessment process and how to manage these
- 18. issues related to equality and diversity and that may affect the assessment process and how to address these
- 19. how to make sure that assessment decisions are made against specified criteria and are valid, reliable, fair and robust
- 20. how to determine when evidence is sufficient to make an assessment decision
- 21. how to judge the validity, authenticity, reliability robustness and currency of evidence and what to do when there is doubt
- 22. how to record and store assessment decisions, who they should be made available to and the data protection and confidentiality guidelines that should be followed





- 23. factors to consider when providing feedback to learners
- 24. the relevant procedures when there are disputes concerning assessment
- 25. standardisation processes and how to contribute to these
- 26. how to co-operate and work effectively with others involved in the assessment process
- 27. the value and purpose of continuing professional development for assessment practitioners



Glossary

Assessment method

A means of generating evidence of a candidate's knowledge and/or skills. Ways of measuring learning and development, for example, observation, questioning, checking products of work, setting assignments.

Authentic

The candidate's own work,

Candidate

The individual entered for a qualification. Often used interchangeably with 'learner' and can be used in reference to a learner who is at the point of assessment.

Current

Current evidence should allow decisions to be made confidently about the currency of skills and knowledge claimed, and that the candidate is competent at the point of assessment.

Equality

A state of fair treatment that is the right of all people regardless of differences in, for example, culture, ability, gender race, religion, wealth, sexual orientation, or any other group characteristic.

Evidence



This could be for example learner progress, learner attainment, learner satisfaction, staff engagement as appropriate to the quality indicators.

Diversity

Acknowledging that each individual is unique, and recognizing our individual differences in, for example, culture, ability, gender, race, religion, wealth, sexual orientation, or any other individual characteristic.

Environment

This includes the physical environment in which learning and development takes place but also covers group dynamics and behaviour.

Fair

Ensuring that everyone has an equal chance of getting an accurate assessment.

Health and safety

This includes physical health and safety as well as emotional well-being.

Identify and collect evidence

This is done through the assessment process, for example by assessor observations, checking products of work, asking questions, setting assignments etc.

Outcomes

These could be outcomes for the group as a whole – for example enabling team effectiveness – and/or outcomes for the individuals who make up the group – for example individual skill acquisition.





Practice

This refers to the 'way' that you carry out your work and takes account of factors such as your approach to your work

Quality requirements

These could be for example, organisational, legal/statutory, funding or awarding organisation requirements.

Reliable

Consistently achieves the same results with the same (or similar) group of learners.

Requirements

These could be the requirements of the practitioner's own organisation or those of an external organisation, such as awarding organisation.

Risk assessment

This could be a formal and written risk assessment but could be informal and dynamic – monitoring and controlling risk on an ongoing basis. Risk includes health and safety but may also cover other types of risk, for example the risk of problems arising which interfere with the assessment process, or the risk of using inappropriate assessment methods.

Robust

Robust evidence Is able to withstand criticism and its use can be easily justified.

Role





This is used to describe the job that you are contracted to carry out and the work that you must do.

Safe

This covers both physical and psychological safety. It also includes ensuring that assessment evidence is safe in the sense that is sufficiently robust to make a reliable judgement that the learner does meet the assessment standard.

Sufficient

Enough evidence as specified in Evidence Requirements or Assessment Strategy.

Technology

This refers to both hardware and online tools/apps which can be used in the delivery and assessment of learning programmes.

Valid

Relevant to the criteria against which the candidate is being assessed.

CLDLD09



Assess learner achievement

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Original URN	LaD09
Relevant Occupations	Education and trainingTeaching and lecturing, Teaching Professionals, Public Services Professional, Direct learning support
Suite	Learning and Development
Keywords	collective learning needs, development needs, focus of learning, identify learning needs, learning, learning needs analysis, prioritise learning needs, training needs, learner confidentiality, learning development practitioners

CLDFL11

Enable access to future learning and development opportunities



Overview

This standard is about making sure that participants who want to move on from the learning experience they have had are able to do so. It is about providing information and signposting, but also about making people feel confident that they can move on to other learning opportunities.

CLDFL11

Enable access to future learning and development opportunities



Performance criteria

You must be able to:

- 1. research and maintain up to date information about learning and development opportunities
- 2. ensure that information is available in formats, languages and at a level that is accessible to all participants
- 3. help participants to identify their strengths and interests and previous learning or experience
- 4. recognise and address the barriers which participants may face in accessing future learning and development
- 5. provide support and encouragement for participants selecting future learning and development opportunities
- 6. support participants in making arrangements to access future learning and development
- 7. identify gaps in provision and respond appropriately

Enable access to future learning and development opportunities



Knowledge and understanding

- 1. sources of information on future learning and development opportunities
- 2. the importance of ensuring that quality information is available in a format, language and level that is accessible to participants
- 3. the range of learning and development opportunities that may be available and how to access them
- 4. how to explore the prior learning and experience of participants
- 5. the nature and causes of barriers to learning and ways to address these
- 6. the cultural, linguistic, social, economic, emotional, physical and educational factors which impact on learning experiences throughout life
- 7. the different learning strategies which may be appropriate for adults and children and how to help people to recognise them
- 8. the implications of learning strategies for the way in which adults and children learn
- 9. how to recognise gaps in provision and respond appropriately

CLDFL11

Enable access to future learning and development opportunities



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Original URN	LSIFL10
Relevant Occupations	Education and trainingDirect learning support
Suite	Family learning
Keywords	Family; Learning; Accessible; Environment; Adults; Children



Overview

This standard is about determining sources of funding and other resources and establishing good working relationships with actual and potential fund holders. It includes developing and submitting proposals for funding, or other forms of support, and negotiating the terms of proposals to a successful conclusion. You will also establish contingency plans so that you are able to mitigate against any shortfall in funding.

This standard is suitable for practitioners and managers who have responsibility for securing finance to develop provision.



Performance criteria

You must be able to:

- 1. establish an up to date list of organisations that provide resources currently, and which might provide resources for future activities
- 2. develop fully costed proposals and recommendations for obtaining the finances and other resources required to deliver proposed activities
- 3. agree proposals and recommendations with relevant stakeholders
- 4. make bid proposal submissions to potential funders
- 5. address any requests for further information and clarification
- 6. agree contractual arrangements with funders which set out the terms of the resource provisions
- 7. update all relevant parties regarding the outcome of the proposal
- 8. provide those who will make use of the resources with information about any conditions attached to the funding
- 9. develop contingency plans to address any problems regarding the spend requirements
- 10. implement a system for effective funding source monitoring
- 11. meet the values and principles in relation to the requirements of this standard



3

Knowledge and understanding

- guidelines and codes of practice and any legislative, regulatory and ethical requirements in relation to types and providers of funding
- 2. the objectives, plans and resources of your own organisation
- 3. the proposed activities of your organisation, including those which require finance and resources
- 4. the organisation's stakeholders and their views in relation to the financing of the organisation's activities
- 5. the current types and providers of finance and other resources used by own organisation, and other potential types and providers of finance and their associated benefits and risks
- 6. sources of information on resourcing opportunities, including those within the statutory, private, voluntary and charitable sectors
- 7. how and when to maximise opportunities and reduce duplication by working in partnership with other stakeholders
- 8. how to make a business case and promote the benefits of the proposed projects
- 9. the scope, available resources and purpose of the funding body being approached, and any constraints under which they operate
- 10. what information is required by the funding body and the correct format for the presentation of the proposal
- 11. relevant people in your organisation and any key stakeholders who should be consulted on proposals and recommendations for obtaining finance and resources
- 12. the importance of submitting clear proposals of bids or applications to providers of finance and other resources, and of allowing sufficient time for consideration
- 13. the type of agreements that should be put in place with providers of finance and what they should cover
- 14. the type of actions that might need to be taken in the event of a shortfall in funding
- 15. why it is necessary to put contingency plans in place in relation to obtaining finance and the type of contingencies that might occur
- 16. the values and principles in relation to the requirements of this standard



Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.



Secure funding and resources

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Relevant Occupations	Adult Learning Worker
Suite	Adult Learning
Keywords	adult learning



Engage in the strategic development of adult learning

Overview

This standard is about presenting information to support the formulation of strategy, policies and activities for adult learning provided by the organisation, as well as contributing to reviews and influencing local, regional and national policy. You will determine strategic priorities for adult learning, develop an associated strategic plan for the delivery of adult learning and monitor the operations in relation to the overall objectives. This standard is suitable for practitioners and managers who are involved in contributing to and influencing adult learning strategy, such as making suggestions for improvements. It is also suitable for those who develop adult learning strategies, prioritise resources and plan and agree associated programmes of adult learning.



Engage in the strategic development of adult learning

Performance criteria

You must be able to:

- 1. consult with agencies to obtain information appropriate to those parts of the community served by your organisation
- 2. ascertain trends and developments in the interests, needs and involvement of adults in the adult learning activities in the community, and their impact upon adult learning provision
- 3. look for opportunities for strategic partnerships and links with other agencies towards achieving the required aims
- prioritise changes required in policies, plans and activities according to the extent to which they have addressed the needs of adults
- 5. agree with relevant parties the steps to develop new opportunities and associated activities, and the actions, resources, roles and responsibilities of all those involved
- 6. assess available options for choosing adult learning programmes which are consistent with the priority areas and their needs
- 7. develop recommendations for improving the procedures for implementing adult learning strategy and procedures
- 8. determine and agree with relevant people the priority areas for the focus of your organisation's resources
- 9. assess and analyse risks associated with the options proposed balancing the identified risks with the desired outcomes
- 10. present recommendations for enhancing adult learning strategy, policy and provision to the relevant people
- 11. apply key performance measures and methods for monitoring and evaluating the effectiveness of agreed programmes and strategy
- 12. meet the values and principles in relation to the requirements of this standard



Engage in the strategic development of adult learning

Knowledge and understanding

- 1. legal, regulatory and ethical requirements which relate to adult learning, and the impact on your own activity
- 2. methods of forecasting trends and developments and identifying factors which may affect policies and strategies in adult learning
- 3. the role of your organisation, its activities, policies, strategies and procedures
- 4. the importance and value of long and medium-term planning to the success of the organisation
- 5. the functions, needs, expectations and activities of principal and other agencies within adult learning and how they relate to your own organisation
- relevant learners and community groups who have a stake in the development of adult learning policy and strategy and factors affecting their support for adult learning
- 7. methods to involve and consult with communities and other agencies, partners and stakeholders when agreeing priorities and developments
- 8. methods and tools to analyse and evaluate relevant information and assess implications, and draw conclusions
- 9. the factors and priorities which may influence the development and acceptance of policies
- 10. the common issues which may be experienced when seeking to implement new strategies
- 11. how to develop plans and programmes for adult learning opportunities which identify activity, roles, resources and other key areas
- 12. the resources available to your organisation and sources of information that can aid the prioritisation of resources
- 13. how to assess potential risks in relation to the achievement of aims and how to mitigate these risks
- 14. the principles of confidentiality, and how to develop guidelines for exchanging information between learners and agencies
- 15. your role and responsibilities and from whom assistance and advice should be sought where necessary
- 16. the values and principles in relation to the requirements of this standard



Engage in the strategic development of adult learning

Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.



Engage in the strategic development of adult learning

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Relevant Occupations	Adult Learning Worker
Suite	Adult Learning
Keywords	adult learning

Promote equality of opportunity, diversity and inclusion in your organisation



Overview

This standard is about promoting equality of opportunity, diversity and inclusion in your organisation. You identify your own and your organisation's responsibilities and liabilities related to equality, diversity and inclusion. You actively promote diversity and inclusion in the way that you behave and the language that you use. You review the diversity needs of colleagues and customers and identify improvements that can be made, taking action to uphold individuals' rights. You maintain systems to monitor, review and report on progress related to equality, diversity and inclusion and seek specialist expertise when required.

This standard is for all managers and leaders.

Promote equality of opportunity, diversity and inclusion in your organisation



Performance criteria

You must be able to:

- 1. identify your organisation's and your own responsibilities and liabilities under equality, diversity and inclusion legislation and any relevant codes of practice
- identify your own responsibilities and liabilities under equality, diversity and inclusion legislation and any relevant codes of practice
- 3. check that your organisation's written equality, diversity and inclusion policy and action plan enables you to carry out your own responsibilities
- agree revisions to your organisation's written equality, diversity and inclusion policy and action plan with decision makers, if required
- 5. check that the equality, diversity and inclusion policy and action plan has been communicated to all colleagues and other relevant stakeholders
- 6. challenge the status quo and seek better alternatives when required
- 7. promote equality of opportunity, diversity and inclusion by engaging colleagues and other key stakeholders
- 8. agree management commitment to promoting equality of opportunity, diversity and inclusion
- 9. check that commitment to promoting equality of opportunity, diversity and inclusion underpins your organisation's vision, values, objectives and plans
- 10. use language and behaviours that role-models your organisation's commitment to equality of opportunity, diversity and inclusion
- 11. monitor the language and behaviours used by colleagues to ensure it supports your organisation's commitment to equality of opportunity, diversity and inclusion
- 12. review the diversity and needs of your organisation's current and potential customers
- 13. select communication media and styles that meet the needs of different colleagues, customers and situations
- 14. identify areas where needs are not being satisfied or where the diversity of customers should be improved
- 15. review the diversity of the workforce, at all levels, in comparison to the population and your organisation's current and potential customers and
- 16. consider the views and actions of colleagues, team members and other stakeholders when making decisions
- 17. support colleagues, team members and other stakeholders to encourage use of their knowledge, skills and expertise
- 18. take action to uphold individuals' rights following your organisation's guidelines for decision-making and building allyship

Promote equality of opportunity, diversity and inclusion in your organisation



- 19. identify areas for improvement in the diversity of the workforce
- 20. seek specialist expertise in relation to equality, diversity and inclusion issues, where required
- 21. maintain systems to monitor, review and report on progress in relation to equality of opportunity, diversity and inclusion within your organisation
- 22. use the findings of your reviews to identify required actions and changes to practice
- 23. comply with, and ensure others comply with, legal requirements, industry regulations, organisational policies and professional codes

Promote equality of opportunity, diversity and inclusion in your organisation



Knowledge and understanding

You need to know and understand:

General knowledge and understanding

- 1. your organisation's and your personal responsibilities and liabilities under equality, diversity and inclusion legislation and the relevant codes of practice
- 2. the different definitions of equality, diversity and inclusion
- 3. the different forms which discrimination and harassment might take in the workplace
- 4. the business case for ensuring equality of opportunity and promoting diversity and inclusion
- 5. the importance of senior management commitment to promoting equality of opportunity, diversity and inclusion and how this can be achieved
- 6. why it is important to lead by example in terms of your behaviour, words and actions supporting a commitment to equality of opportunity, diversity and inclusion
- 7. how to recognise when the behaviour, words and actions of colleagues and customers does, and does not, support a commitment to equality of opportunity, diversity and inclusion and the actions that can be taken to correct behaviours
- 8. the importance of reviewing the diversity and needs of an organisation's current and potential customers to identify areas for improvement and how to review
- 9. the importance of reviewing the diversity of an organisation's workforce, at all levels, to identify areas for improvement and how to review
- 10. how to develop a written equality, diversity and inclusion policy and

Promote equality of opportunity, diversity and inclusion in your organisation



what it should cover

- 11. how to communicate the organisation's equality, diversity and inclusion policy to all people who work for the organisation and other relevant parties
- 12. the sources of specialist expertise in relation to equality, diversity and inclusion
- 13. how to establish systems for monitoring, reviewing and reporting on progress in relation to equality of opportunity, diversity and inclusion within an organisation

Industry and sector specific knowledge and understanding

- 14. the industry and sector-specific legislation, regulations, guidelines and codes of practice relating to equality, diversity and inclusion
- 15. the range of equality, diversity and inclusion issues and developments that are particular to your industry and sector

Context specific knowledge and understanding

- 16. the overall vision, values, objectives, plans and culture of your organisation
- 17. why allyship in the workplace is important
- 18. the planning and decision-making processes within your organisation including the guidelines related to fairness and consistency
- 19. your organisation's current and potential customers and their needs
- 20. the current diversity of your organisation's workforce
- 21. the key stakeholders with an interest in equality, diversity and

Promote equality of opportunity, diversity and inclusion in your organisation



inclusion in your organisation

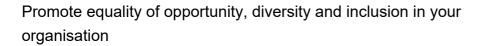
- 22. your organisation's written equality, diversity and inclusion policy and action plan and how they are communicated to colleagues and to other relevant stakeholders
- 23. the mechanisms for consulting with colleagues or their representatives on equality, diversity and inclusion issues, and why consideration of their views and actions is important
- 24. the sources of specialist expertise in relation to equality, diversity and inclusion used by your organisation (internal and external)
- 25. your organisation's systems for monitoring, reviewing and reporting on progress in relation to equality of opportunity, diversity and inclusion

Promote equality of opportunity, diversity and inclusion in your organisation



Skills

- 1. Building allyship
- 2. Communicating
- 3. Consulting
- 4. Empathising
- 5. Evaluating
- 6. Influencing
- 7. Involving others
- 8. Leadership
- 9. Leading by example
- 10. Monitoring
- 11. Persuading
- 12. Planning
- 13. Reporting
- 14. Reviewing
- 15. Valuing and supporting others





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Originating Organisation	Instructus
Original URN	CFAM&LBA7
Relevant Occupations	Managers and Senior Officials
Suite	Management and Leadership
Keywords	Management & leadership; strategic; business plan

Advocate with and on behalf of learners so that their interests are represented



Overview

This standard is about supporting learners to develop their communication skills to represent their views and values to others. It also includes identifying what the needs and interests of learners or groups are and presenting their needs and interests accurately and fairly. Encouraging people to take part and become involved in advocacy supports the development of skills and confidence.

Advocate with and on behalf of learners so that their interests are represented



Performance criteria

You must be able to:

- choose models of advocacy to use according to the advocacy context
- 2. agree with people the key issues they wish to address through advocacy, the desired outcomes and the information requirements
- 3. assist people to engage with appropriate people, including decision makers
- 4. discuss and agree with people opportunities to participate and to represent themselves
- 5. assist people with planning what they want to communicate
- 6. assist people to collect sufficient and valid information to enable them to support and present their views and interests
- 7. agree with people how to tailor their presentation of their views and interests to different audiences
- 8. help people to develop strategies to cope with any constraints or barriers they face in doing this
- 9. review available information about the needs of people and collect additional information so that you can advocate on their behalf, with their agreement, where necessary
- 10. present the interests of people to the audience, listen to the response of others and offer constructive feedback
- 11. record and maintain records of the information presented and the actions taken
- 12. review the outcomes of the representations with people, and agree appropriate consequent actions
- 13. comply with relevant values, codes of practice, guidelines and ethical requirements
- 14. meet the values and principles in relation to the requirements of this standard

Advocate with and on behalf of learners so that their interests are represented



Knowledge and understanding

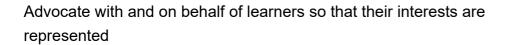
You need to know and understand:

- your role and responsibilities within the advocacy of people's views and interests
- 2. models, methods and techniques of advocacy
- 3. typical circumstances where people may need advocacy
- 4. factors affecting the ability of people to participate and represent themselves
- 5. methods of assessing the skills and confidence of people relevant to presenting their views and interests
- 6. the importance of establishing realistic goals for the outcome of representations
- 7. how to agree the advocacy needed with and for people including the goals, information needed and how to present the case
- 8. the range of situations where representation may take place, and the factors to consider in preparing for these
- 9. who to contact in order to pursue the interests of people
- 10. the type of information needed and how to obtain additional information to ensure accurate and fair advocacy
- 11. the importance of preparation when presenting views and arguments, the needs and expectations of the audience, and methods of achieving this
- 12. the difference between decision makers and those who influence the decision-making process, and the importance of each
- 13. communication skills appropriate to presenting views and interests
- 14. typical issues and areas of concern raised though advocacy and ways to resolve them
- 15. how to provide feedback and review the outcomes of advocacy with people
- 16. how to take any required action following the advocacy representation
- 17. legal, organisational and ethical codes of practice, guidelines and requirements relevant to your role
- 18. the values and principles in relation to the requirements of this standard

Advocate with and on behalf of learners so that their interests are represented



Glossary





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Suite	Adult Learning
Keywords	adult learning

Assist learners to assess risk and make informed choices in the management of their health and wellbeing



Overview

This standard is for those who aim to address and improve the wellbeing of learners, working to identify issues which may affect their wellbeing and encouraging them to take reasonable care and responsibility for ensuring their own well-being.

Within this standard 'well-being' includes personal, physical and emotional health.

Assist learners to assess risk and make informed choices in the management of their health and wellbeing



Performance criteria

You must be able to:

- 1. agree with learners the typical factors that could impact their health and well-being
- 2. establish key criteria to be used by learners to define their state of health and well-being, including risks
- 3. assist learners to assess their well-being using the agreed criteria
- discuss the outcome of the assessment and assist people to develop criteria for strategies to enhance their health and wellbeing
- 5. support learners to reflect upon their behaviour and determine the causes and consequences of their actions
- 6. encourage learners to check upon their progress, recognise achievements and address any setbacks
- 7. provide relevant and up to date information, advice and guidance, in line with your own competence and responsibility
- 8. maintain confidentiality and records as appropriate in line with legislative and organisational requirements
- 9. meet the values and principles in relation to the requirements of this standard

Assist learners to assess risk and make informed choices in the management of their health and wellbeing



Knowledge and understanding

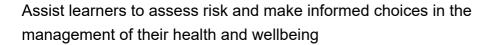
You need to know and understand:

- 1. the principal agencies and referral routes available to support people regarding their health and well-being, and the routes for accessing these
- 2. the importance of maintaining people's right to make their own choices
- 3. local and national socio-economic issues and their impact upon well-being
- 4. risk factors affecting the well-being of people within the local community, including the digital community
- 5. why it is important for the people to control the progress and content of discussions, how to make suggestions and when to provide up to date information
- 6. why it is important to be non-judgemental about the ways that people choose to live and the choices they have made
- 7. why it is important to help people consider the causes and effects of their choices and behaviour on themselves and others and methods of doing this
- 8. how culture, beliefs and preferences can affect people's willingness to discuss issues and the strategies which may be used to encourage this
- 9. strategies for encouraging open and honest discussion, how to respect and acknowledge other's priorities in relation to their well-being and their right to refuse suggestions and information
- 10. your role and responsibilities and from whom assistance and advice and support should be sought when necessary
- 11. legal and organisational requirements, including the local, social and political context, impacting upon the provision of information, guidance and support
- 12. legislative and organisational requirements relevant to the storage, retention and maintenance of information
- 13. your organisation's policy and procedures regarding confidentiality of information and the disclosure of information to third parties, and the specific circumstances under which disclosure may be made
- 14. the values and principles underpinning in relation to the requirements of this standard

Assist learners to assess risk and make informed choices in the management of their health and wellbeing



Glossary





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Suite	Adult Learning
Keywords	adult learning

Take responsibility for the safety and security of learners and environments



Overview

This standard is about following policies and procedures to make certain that learners and environments are safe and secure.

Take responsibility for the safety and security of learners and environments



Performance criteria

You must be able to:

- 1. follow organisational policy, procedure and reporting mechanisms, including the confidentiality of such information
- 2. follow policies and procedures for maintaining appropriate behaviour and for the safeguarding of children and adults
- 3. demonstrate the importance of safeguarding and of following the correct procedures
- 4. identify the boundaries of confidentiality before sharing information, both internally and external to your organisation
- 5. reassure learners of the confidentiality of any disclosure within the requirements of safeguarding procedures
- share information with others, according to protocols for maintaining confidentiality and using organisational systems and procedures

Take responsibility for the safety and security of learners and environments



Knowledge and understanding

You need to know and understand:

- 1. local and national policies and legislation relating to child/vulnerable adult protection and safeguarding
- 2. procedures to safeguard children and adults
- 3. sources of appropriate information and support to help learners
- 4. how to assess the needs of individual staff in relation to health, safety, child protection and safeguarding laws
- 5. why it is important to have agreed policies for behaviour and how to implement these
- 6. the importance of sharing information and concerns about children and adults with others
- 7. how to maintain confidentiality when sharing information with others
- 8. the importance of having agreements about confidentiality when sharing information about children and adults with other professionals and organisations

Take responsibility for the safety and security of learners and environments



Glossary

Take responsibility for the safety and security of learners and environments



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Keywords	adult learning

Develop and sustain working relationships with colleagues and stakeholders



Overview

This standard focuses on improving provision through collaboration with others. It is about developing and sustaining collaborative, productive working relationships with others in order to share resources to improve provision and provide the best possible opportunities for people in the community. It involves being aware of the roles, responsibilities, interests and concerns of colleagues, agencies and stakeholders and working with and supporting them in various ways. The need to monitor and review the productiveness of working relationships with colleagues, agencies and stakeholders is a key part of this standard.

You establish working relationships and respect the roles and responsibilities of colleagues and stakeholders, actively seeking to understand their perspectives. You identify and resolve conflicts, monitor working relationships and identify aspects that can be improved. You also create a climate of trust providing support to help move difficult or complex situations forward.

In the context of this standard, as well as colleagues, agencies and stakeholders, 'others' can include external partners as well as local, national or global communities of interest or practice.

Develop and sustain working relationships with colleagues and stakeholders



Performance criteria

You must be able to:

- 1. establish working relationships with colleagues, partners and stakeholders
- 2. recognise and respect the roles, responsibilities, interests and concerns of colleagues
- 3. identify and work with people in other organisations who are empowered to take forward joint work
- 4. establish and agree shared aims, working arrangements, key performance measures, methods for monitoring and evaluation, and develop coordinated approaches towards these
- 5. share information and communicate effectively with others using relevant communication tools and technologies
- 6. provide information to others in accordance with organisational procedures
- 7. consult with others when making key decisions and when undertaking activities
- 8. fulfil agreements made with others and revise these agreements so that they remain current
- 9. monitor and review the productiveness of working relationships with others, seeking and providing feedback, in order to identify areas for improvement
- 10. challenge any prejudice, use of stereotypes, discrimination and unethical or oppressive behaviour
- 11. promote inclusivity, diversity and equality of opportunity
- 12. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies
- 13. demonstrate understanding of legal requirements, local procedures and own accountability for safeguarding young people and vulnerable adults
- 14. follow the legal, organisational, codes of practice and policies relevant to developing and sustaining productive working relationships with colleagues and stakeholders
- 15. meet the values and principles in relation to the requirements of this standard

Develop and sustain working relationships with colleagues and stakeholders



Knowledge and understanding

You need to know and understand:

- 1. the value and benefit of developing productive working relationships with others
- 2. the principles and methods of joint and multi-disciplinary working
- 3. why it is important to have protocols for inter-agency working and the key areas that such protocols should cover
- how to identify stakeholders, including background information, the nature of their interest in your organisation and their expectations
- 5. the services offered by others, how they relate to the provision offered by your own organisation, and how to use and access them
- 6. who from the relevant agencies, partners and stakeholders can provide information and take action, and who to contact there when considering both strategic and operational issues
- 7. the importance of recognising, taking account of and respecting the roles, responsibilities, interests, concerns and attitudes to potential risks of colleagues and stakeholders
- 8. how to assess the risks of joint working and ways to minimise these
- 9. the different types of stakeholder and key principles which underpin the 'stakeholder' concept
- 10. the existing agreements with colleagues and stakeholders and their identified information needs
- 11. the importance of monitoring and taking account of wider developments and political issues in relation to stakeholders
- 12. why you must take into account the culture and values of other organisations and stakeholders
- 13. the power, influence and politics within your organisation and culture
- 14. the standards of behaviour and performance that are expected in your organisation
- 15. principles and tools of effective communication and how to apply them
- 16. the importance of creating a climate of trust and mutual respect where you have no authority, or shared authority, over those you are working with
- 17. why communication with colleagues and stakeholders on fulfilment of agreements or any problems affecting or preventing fulfilment is important
- 18. the importance of understanding difficult situations and issues from colleagues' perspectives and providing support, where necessary, to move things forward
- 19. how to identify disagreements and/or conflicts of interest with

Develop and sustain working relationships with colleagues and stakeholders



- colleagues and stakeholders, the damage they can cause to learners and organisations and the techniques that can be used to manage or remove them
- 20. how to identify and meet the information needs of colleagues and stakeholders
- 21. the information it is appropriate to provide to colleagues and stakeholders and the factors that need to be taken into account, including your organisation's and legal procedures regarding confidentiality, data protection and reportable disclosures
- 22. how to consult with colleagues and stakeholders in relation to key decisions and activities
- 23. how to provide, get and make effective use of feedback from colleagues and stakeholders to improve performance
- 24. how to identify and use the mechanisms in place for monitoring and reviewing the effectiveness of working relationships with colleagues and stakeholders
- 25. how to delegate responsibilities and allocate resources when building networks
- 26. the legal, organisational, codes of practice and policies relevant to developing and sustaining productive working relationships with colleagues and stakeholders
- 27. the boundaries and limits of your own professional expertise

Develop and sustain working relationships with colleagues and stakeholders



Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.

Develop and sustain working relationships with colleagues and stakeholders



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Overview

This standard is about developing and maintaining your professional connections. You define objectives for networking activities, identify relevant professionals, stakeholders and organisations that can support your current and future work. You develop mutually beneficial relationships with your contacts, respecting confidentiality when sharing your own knowledge, skills and competence to support your colleagues and team members. You use the relevant digital technologies for engagement and communication with your professional connections and also follow organisational policies and procedures for sharing information and resources.

This standard is for all managers and leaders.



Performance criteria

You must be able to:

- 1. define your objectives for collaboration with relevant professionals and stakeholders
- 2. identify contacts and organisations that support your current work and provide future opportunities
- 3. create professional networks of contacts which meet your current needs for information and resources
- 4. compare your own and your colleagues' expectations of professional relationships
- 5. identify preferred ways of communication with your networks of contacts
- 6. develop your professional connections to meet your current and future needs for information and resources
- 7. outline your knowledge, skills and competence with your professional connections
- 8. provide information about the benefits of collaboration with you
- 9. assess opportunities presented by your networks of contacts
- maintain boundaries of confidentiality between yourself and your networks of contacts
- 11. agree guidelines for exchanging information and resources following your organisational policies
- 12. encourage your colleagues and team members to share information and knowledge in accordance with confidentiality
- 13. develop your professional connections in conjunction with your priorities and needs
- 14. select communication media channels and styles to suit different contacts and professional sectors
- 15. deliver your position and views where there are differing opinions
- 16. use the range of digital technologies for engagement, communication and maintaining your professional connections
- 17. use the information and resources gained through your professional networks to enhance your work
- 18. comply with legal requirements, industry regulations, organisational policies and professional codes of practice



Knowledge and understanding

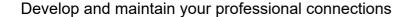
You need to know and understand:

General knowledge and understanding

- 1. the types of professional connections and their features
- 2. the benefits of connecting with stakeholders and organisations
- 3. the principles and methods of communication and how to apply them to engaging with professional connections
- 4. the different communication styles and how to identify individual preferences
- 5. the methods for developing mutually beneficial relationships with other professionals, stakeholders and organisations
- 6. how to respond to differences of opinion and deliver your position and views
- 7. the range of digital technologies for engagement, communication and maintaining your professional connections
- 8. when and how to use of the information and resources gained through professional networks
- 9. the principles of confidentiality and the legal and organisational policies
- 10. how to develop approaches for exchanging information between individuals and organisations

Industry and sector specific knowledge and understanding

11. the industry and sector requirements for the development and maintenance of knowledge, skills and competence





12. the legal, organisational, codes of practice and policies relevant to your role and the activities being carried out

Context specific knowledge and understanding

- 13. your own values, motivations and emotions, and the effect of these on your own actions
- 14. your own interests and how these may conflict with the interests of other professionals, stakeholders and organisations
- 15. your own objectives in developing your professional connections
- 16. your current and future needs for information and resources
- 17. the relevant professionals, stakeholders and organisations that can support your work, and vice versa
- 18. the information and resources that relevant professionals and stakeholders may need from you and your organisation
- 19. the relevant professionals, stakeholders and organisations in your current professional connections



Skills

- 1. Communicating
- 2. Influencing
- 3. Information management
- 4. Learning
- 5. Managing of self
- 6. Networking
- 7. Personal resilience
- 8. Persuading
- 9. Presenting information
- 10. Questioning
- 11. Risk management
- 12. Thinking strategically
- 13. Valuing individuals



Develop and maintain your professional connections

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Relevant Occupations	Managers and Senior Officials
Suite	Management and Leadership
Keywords	Management & leadership; develop; maintain; professional networks

Develop and apply understanding of theory and effective practice in adult learning



Overview

This standard is about developing your knowledge base of theories, concepts, techniques, models of effective practice and contextual information and relevant professional codes of practice/conduct - and using them to improve your own role and practice.

Develop and apply understanding of theory and effective practice in adult learning



Performance criteria

- 1. develop understanding of theories, concepts, models and techniques relevant to own role and area of expertise
- 2. apply understanding of theory, concepts and effective practice in adult learning to own practice
- 3. tailor and adapt models and techniques to own role and practice
- 4. draw upon contextual knowledge and resources to inform practice
- 5. keep own knowledge base and practice up to date
- continually review own practice based on developments in theory, concepts, models, techniques and approaches to effective practice
- 7. share effective practice with other practitioners
- 8. promote inclusivity, diversity and equality of opportunity and challenge discriminatory practices

Develop and apply understanding of theory and effective practice in adult learning



Knowledge and understanding

- 1. sources of relevant theories, concepts, models and techniques and how to access them
- 2. the range of topics you need to consider when developing and applying theory and effective practice in your role
- 3. sources of contextual information and how to access them
- 4. ways to evaluate theories, concepts, models, techniques and contextual information for their usefulness and applicability
- 5. the contribution of evidence based practice to the development of theories, models, concepts and techniques
- 6. the purpose and application of research, reflection, selfevaluation and peer review in developing own practice
- 7. the learners, groups and networks you can work with to improve your own and others' understanding of theory and practice and how to build relationships with them
- 8. the boundaries and limits of own professional expertise
- 9. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 10. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 11. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 12. measures to safeguard young people and vulnerable adults

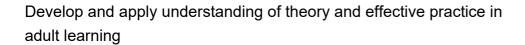
Develop and apply understanding of theory and effective practice in adult learning



Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.





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Comply with legal, regulatory and ethical requirements

Overview

This standard is about fulfilling the legal, regulatory and ethical requirements which impact upon provision/activities.

It also covers ensuring that activities comply with the legal, regulatory and ethical requirements and are consistent with the values and principles. You will implement policies and procedures for your organisation, monitor for any breaches of these and take appropriate action when required.



Comply with legal, regulatory and ethical requirements

Performance criteria

- 1. keep up to date with the relevant legal, regulatory, organisational and ethical requirements and the impact on your own or organisational responsibilities and activities
- 2. follow relevant policies and procedures to make sure that your organisation meets the necessary requirements
- 3. confirm that relevant people are aware of policies and procedures for carrying out their role and that they follow them
- 4. monitor your own or your organisation's activity for any breaches of compliance and the impact of not fulfilling requirements
- take action to ensure that activity meets all relevant requirements including identifying, reporting and correcting any failures to meet requirements
- 6. provide full reports about any failures to meet requirements to the relevant people
- 7. meet the values and principles in relation to the requirements of this standard



Comply with legal, regulatory and ethical requirements

Knowledge and understanding

- 1. policies and procedures within own organisation and area of work that are intended to make sure that the requirements are fulfilled
- 2. the legal framework which protects yourself and others from abuse or assault at work
- 3. ways in which requirements may not be met, and the risks of this occurring
- 4. procedures for reporting any breaches of requirements
- 5. procedures for dealing with non-compliance, including the necessary requirements for reporting
- 6. the processes for maintaining relevant policies and procedures, and for making sure that they remain effective
- 7. current and emerging environmental, social and ethical concerns and expectations relevant to your work
- 8. legal, regulatory and ethical requirements impacting upon your or your organisation's activities
- 9. the importance of fulfilling legal, regulatory and ethical requirements, and the impact of failing to do so
- 10. the values and culture of your organisation and their effect upon its governance
- 11. the values and principles in relation to the requirements of this standard



Comply with legal, regulatory and ethical requirements

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Suite	Adult Learning
Keywords	adult learning



Overview

This standard is about reflecting on your own effectiveness as a practitioner, identifying own learning and development needs and ways in which you can improve your practice through accessing sources of support and opportunities to maintain your continuous professional development.



Performance criteria

- 1. review and evaluate own skills, knowledge and practice against current performance requirements
- 2. set objectives for change and improvement to your practice that are measurable and achievable
- 3. identify trends and developments relevant to own skills, knowledge and adult learning practice
- 4. identify and critically reflect on how your values, beliefs and attitudes influence your practice
- 5. identify and make best use of sources of support and opportunities for continuous professional development and to address areas for development
- 6. seek feedback to reflect on and evaluate your performance
- 7. address internal and external constraints that impact on own practice
- 8. plan and access development opportunities needed to keep your knowledge, skills and practice up to date
- 9. use records of actions, development plans and progress to support and inform ongoing reflective practice
- 10. apply new knowledge and skills to consolidate learning and improve practice
- 11. review the effectiveness of newly acquired knowledge and skills
- 12. engage with opportunities for support and supervision
- 13. share effective practice with other practitioners
- 14. promote inclusivity, diversity and equality of opportunity



Knowledge and understanding

- the benefits of continuously reflecting on, evaluating and developing the skills, knowledge, practice, efficiency and effectiveness of practice
- 2. how to monitor the quality of your work and your progress against requirements and plans
- 3. how to identify personal and professional development priorities and objectives which will improve your competency and effectiveness as a practitioner
- 4. why you should seek regular feedback on your practice from learners, colleagues, managers and partners
- 5. how to provide and act on feedback
- 6. ways to gain objective feedback from learners, colleagues, managers and partners on your performance as a practitioner
- 7. organisational, team and own professional goals
- 8. current performance requirements relevant to own practice
- 9. methods to evaluate and review your values, principles, knowledge, practices, strengths and areas for development
- 10. the boundaries and limits of own professional expertise and role
- 11. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 12. your personal values, interests and priorities and how these affect your practice and the people with whom you work
- 13. the aims, values, policies, procedures, roles and ways of working of own organisation, if applicable
- 14. how to find and access learning and development opportunities which meet own preferred learning methods and address identified gaps in your knowledge and skills
- 15. ways to evaluate the effectiveness of learning resources and learning provision you have used
- 16. the benefits of sharing own learning and development
- 17. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 18. measures to safeguard young people and vulnerable adults
- 19. legal, organisational and policy requirements relevant to your role and the activities being carried out



Glossary

Resources

This covers any physical or human resource that supports the adult learning process and could include technical equipment, IT-based resources, buildings, sources of specialist knowledge, local assets.



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Plan and undertake research

Overview

This standard is for career development practitioners.

This standard is about planning and undertaking research on local, national or international career development information and practice to improve the information and resources available to individuals and practitioners. Research could be about theory and practice in career development or the learning and labour markets.



Plan and undertake research

Performance criteria

- 1. explain the research brief, the information required, how it will be used and how it needs to be presented when planning research
- 2. identify, and secure access to, resources that enable accurate analysis of information collected
- 3. apply appropriate and ethical research methods and strategies to obtain information when undertaking research
- 4. collect data relevant to the aims of the research plan
- 5. collate, analyse and present information to meet the research brief
- 6. maintain records of sources, search techniques and strategies together with the results of your research that comply with relevant legislation and organisational procedures
- 7. analyse and disseminate outcomes
- 8. identify possible further sources of information and evaluate for relevance and appropriateness
- 9. evaluate research activity and plan improvements for future research as required.
- act in ways that adhere to the ethical practice required within your organisation or profession
- 11. challenge any prejudice, use of stereotypes, discrimination and unethical or oppressive behaviour
- 12. promote inclusivity, diversity and equality of opportunity
- 13. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies



3

Plan and undertake research

Knowledge and understanding

- 1. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 2. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 3. the boundaries and limits of own professional expertise
- 4. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 5. measures to safeguard young people and vulnerable adults
- 6. the requirements of a research brief
- 7. how to apply research and analysis within your working context
- 8. effective research practice and the techniques, tools and sources available to your working context
- 9. how research data is used by organisations
- how to evaluate research data for relevance, quality and usefulness
- 11. research tools and techniques appropriate to your area of expertise
- 12. the potential of technology to improve research and how to overcome any limitations it presents
- 13. how to methodically manage the research process so that sources can be cited and work repeated as required
- 14. how to evaluate research activities using colleagues' feedback and measurement against outcomes

Plan and undertake research



Glossary

Career Development Information

Includes labour market intelligence (LMI) and other career or learning related information. It could relate to qualifications, learning and training opportunities, internships and placements, employment and career progression opportunities, support organisations or opportunities that can enable the career development of individuals.

Resources

This covers any physical or human resource that supports the learning and development process and could include technical equipment, digital technologies (including online tools and apps), handouts, workbooks, people – for example external speakers – and visits to places of interest

Technology

Hardware (devices/kit) and online methods/tools/apps which can be used in the delivery and assessment of learning programmes.



Plan and undertake research

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Originating Organisation	CDI
Original URN	CDICRD17
Relevant Occupations	Careers Advisers and Vocational Guidance Specialists, Line Managers, Supervisors and Team LeadersEducation and training, Executive Coach, Functional Managers, Helpline Workers, HR Staff, Learning Mentor, Managers and leaders with responsibility for interagency working, Personnel, training and industrial relations managers, Professional Occupations, Research Professionals, Teaching Professionals
Suite	Career Development
Keywords	advice, aspiration, career, client-centred, development, education, employment, equality, ethical, goals, group, individual, information, labour market, learn, motivation, needs, network, objective, partnership, plan, practice, refer, reflect, theory

Monitor, evaluate and improve the effectiveness of the provision



Overview

This standard is for career development practitioners.

This standard is about measuring the impact of provision and refining it using user-feedback and other information. It focuses on monitoring, evaluating and improving the provision offer building on strengths and addressing areas for development.

Monitor, evaluate and improve the effectiveness of the provision



Performance criteria

- 1. act in ways that adhere to the ethical practice required within your organisation or profession
- 2. maintain confidentiality and security of individual information that meets relevant legal requirements and organisational policies
- 3. use monitoring and evaluation methods that will provide accurate and useful information and which are relevant to the target group
- 4. collect feedback internally and externally in ways that will encourage honest, open and constructive responses
- 5. analyse and interpret monitoring and evaluation information
- 6. collate and store information in ways that comply with relevant legislation and organisational requirements
- 7. monitor and evaluate provision effectiveness and impact at times and intervals that will provide the most realistic results
- 8. report on and disseminate evaluation results
- 9. identify improvements or modifications to the provision that are supported by evaluation findings and which will benefit the provision
- 10. involve the relevant people in agreeing to or implementing improvements or modifications
- 11. agree clear goals and measurable outcomes for improvements or modifications
- 12. promote inclusivity, diversity and equality of opportunity

Monitor, evaluate and improve the effectiveness of the provision



Knowledge and understanding

- 1. legal, organisational and policy requirements relevant to your role and the activities being carried out
- 2. relevant ethical principles and codes of professional ethical practice and the consequences of not adhering to them
- 3. the boundaries and limits of own professional expertise
- 4. the boundaries of confidentiality, when it is appropriate to disclose confidential information to others and the processes required
- 5. measures to safeguard young people and vulnerable adults
- 6. different sources of information on which to base monitoring and evaluation and their relative merits
- 7. the usefulness of feedback and involvement in the co-design of provision
- 8. how to collect and interpret management data and feedback
- 9. how to differentiate between evaluation of quality and impact measurement
- 10. the range of methods that can be used to monitor and evaluate provision effectiveness and measure provision impact
- 11. the potential of technology to improve monitoring and evaluation and how to overcome any limitations it presents
- 12. which monitoring and evaluation methods to select to obtain the required information
- 13. continuous improvement processes
- 14. the impact of the provision on specific client groups
- 15. how to interpret evaluation results to identify areas for provision improvement
- 16. how to produce and disseminate evaluation results

Monitor, evaluate and improve the effectiveness of the provision



Glossary

Technology

Hardware (devices/kit) and online methods/tools/apps which can be used in the delivery and assessment of learning programmes.

Provision

The career development activities offered by a team, service, organisation or sector.

Monitor, evaluate and improve the effectiveness of the provision



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Original URN	CDICRD16
Relevant Occupations	Careers Advisers and Vocational Guidance Specialists, Line Managers, Supervisors and Team LeadersEducation and training, Executive Coach, Functional Managers, Helpline Workers, HR Staff, Learning Mentor, Managers and leaders with responsibility for interagency working, Personnel, training and industrial relations managers, Professional Occupations, Research Professionals, Teaching Professionals
Suite	Career Development
Keywords	advice, aspiration, career, client-centred, development, education, employment, equality, ethical, goals, group, individual, information, labour market, learn, motivation, needs, network, objective, partnership, plan, practice, refer, reflect, theory